

Strategic Risk Register Progress Report

Strategic Risk: Inability to Respond to a Major Incident

No	Risk	Sub No.	Sub-Risk	% Overall Weighting	Impact / Consequences	Opportunity	Gross Risk		Controls and Mitigation	Nett Risk		New / Developing Controls	Risk Manager	CLT Risk Owner	Target Date	Corporate Priority						
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6	Inability to Respond to a Major Incident	6a	Terrorism related act at major events and in crowded places such as the promenade.	30%	Long term damage to the visitor economy.	Develop increased confidence amongst visitors that Blackpool is a safe place to visit.	5	4	20	Close working with police, counter terrorism units and other agencies via Safety Advisory Group and Lancashire wide safety groups including recognition that Blackpool is more advanced in terms of Multi-agency plan setting out the options to support a major incident in place.	5	3	15	Introduction of national safety barrier assets on key locations.	Head of Visitor Economy	Director of Communication and Regeneration	March 2019	Communities and Economy				
		6b	Reduced capacity across the Council to respond to an emergency.	40%	May not be able to provide all the resources required as a Category One Responder.	Corporate approach to responding to incidents.	5	4	20	Major Emergency Plan in place outlining roles and responsibilities.	5	3	15	Undertake a major incident exercise, at least annually, to ensure that arrangements are adequate.	Head of Audit and Risk	Director of Resources	March 2019	Communities and Economy				
										Community risk register in place.				Utilise training opportunities for those involved in dealing with a major incident.					Head of Audit and Risk	Director of Resources	March 2019	Communities and Economy
										Planning for potential incidents through the Lancashire Resilience Forum.				Ensure high risk areas identified on the community risk register are					Head of Audit and Risk	Director of Resources	September 2019	Communities and Economy
Loss of community cohesion and potential reputational damage.	Shared service arrangement for the delivery of an emergency planning service.	Undertake a gap analysis to assess any vulnerability due to a lack of	Head of Audit and Risk	Director of Resources	September 2019	Communities and Economy																
6c	Injury / death to members of the public or staff.	30%	Trauma faced by families and work colleagues.			5	4	20	Emergency response group in place to provide humanitarian support in a major emergency.	5	2	10	Maintain the number of volunteers on the emergency response group at adequate levels, deliver training and attend the Lancashire Resilience Forum Humanitarian Assistance Group.	Head of Delivery and Performance	Director of Adult Services	March 2019	Communities					
Overall Nett Risk Score											13.5											

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Sub-Risk: Terrorism related act at major events and in crowded places such as the promenade (weighting 30%)		Gross Risk Score	Nett Risk Score
		20	15
<i>Risk Score in 2017/18</i>		N/a	N/a
Risk Owner: Director of Communications and Regeneration			
Existing Controls in Place:			
<ul style="list-style-type: none"> Close working with police, counter terrorism units and other agencies via Safety Advisory Group and Lancashire wide safety groups including recognition that Blackpool is more advanced in terms of preparation than other towns. Multi-agency plan setting out the options to support a major incident in place. 			
Progress on new controls:			
Control	Risk Manager	Current Position	Outcomes / Results
Introduction of national safety barrier assets on key locations. (Target Date: March 2019)	Head of Visitor Economy	<ul style="list-style-type: none"> The Council are working closely with the emergency services and are implementing robust plans with good mitigations to address the perceived risks. 	<ul style="list-style-type: none"> Improved events risk management.

Sub-Risk: Reduced capacity across the Council to respond to an emergency (weighting 40%)		Gross Risk Score	Nett Risk Score
		20	15
<i>Risk Score in 2017/18</i>		20	12
Risk Owner: Director of Resources			
Existing Controls in Place:			
<ul style="list-style-type: none"> Major Emergency Plan in place outlining roles and responsibilities. Community risk register in place. Planning for potential incidents through the Lancashire Resilience Forum. Shared service arrangement for the delivery of an emergency planning service. 			
Progress on new controls:			
Control	Risk Manager	Current Position	Outcomes / Results

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<p>Undertake a major incident exercise, at least annually, to ensure that arrangements are adequate.</p> <p>(Target Date: March 2019)</p>	<p>Head of Audit and Risk</p>	<ul style="list-style-type: none"> • Exercise carried out with SLT (9th July 2018) to determine readiness of departments ability to deliver their elements of the Major Emergency Plan should it be required. • Exercise to test readiness of an incident occurring at the Blackpool Airshow was undertaken on the 24th July 2018. Three scenarios were presented. • Elements of the plan exercised during Exercise Falcon Rose, multi-agency table top exercise on 19th and 20th April 2018. This included response and recovery. • Training which incorporated a notification procedures exercise carried out with Vitaline. • In addition, appropriate staff have attended a county wide live and table/top Rest Centre exercises. 	<ul style="list-style-type: none"> • Lessons learned from all exercises will be fed into the review of the Major Emergency Plan.
<p>Utilise training opportunities for those involved in dealing with major incidents.</p> <p>(Target Date: March 2019)</p>	<p>Head of Audit and Risk</p>	<ul style="list-style-type: none"> • Awaiting operational Duty Officer structure to be confirmed to progress training with them. • Vitaline training carried out for all staff in January 18. • Some 1:1 training has been carried out. 	<ul style="list-style-type: none"> • Officers are trained to better understand their roles and responsibilities. • Training modules available as a package for various roles e.g. Duty Officer, Resilience Direct, facilities Manager and generic officer.
<p>Ensure high risk areas identified on the community risk register are effectively planned for through the Lancashire Resilience Forum.</p> <p>(Target Date: September 2019)</p>	<p>Head of Audit and Risk</p>	<ul style="list-style-type: none"> • A robust risk assessment process is in place to manage risks that may affect Lancashire and Blackpool via the Lancashire Resilience Forum (LRF). This process influences the LRF work programme which is signed off by the LRF Executive. Blackpool Council is a key contributor to this process. 	<ul style="list-style-type: none"> • Plans are developed based upon priority and risk. • Risks from the Community Risk Register are considered locally and the Head of Audit and Risk and Emergency Planning Manager agree what should be considered for the Council's Strategic Risk Register.
<p>Undertake a gap analysis to assess</p>	<p>Head of Audit and</p>	<ul style="list-style-type: none"> • Exercise carried out with SLT (9th July 2018) 	<ul style="list-style-type: none"> • Report to be produced by

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any vulnerability due to a lack of resource / skills to deal with a major incident. (Target Date: September 2019)	Risk	to determine readiness of departments ability to deliver their elements of the Major Emergency Plan should it be required.	end of September for SLT exercise. <ul style="list-style-type: none"> This will influence the emergency planning work programme and departmental emergency planning requirements and priorities.
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Sub-Risk: Injury / death to members of the public or staff (weighting 30%)		Gross Risk Score	Nett Risk Score
		20	10
		<i>Risk Score in 2017/18</i>	12
Risk Owner: Director of Adult Services			
Existing Controls in Place:			
<ul style="list-style-type: none"> Emergency response group in place to provide humanitarian support in a major emergency. 			
Progress on new controls:			
Control	Risk Manager	Current Position	Outcomes / Results
Maintain the number of volunteers on the emergency response group at adequate levels, deliver training and attend the Lancashire Resilience Forum Humanitarian Assistance Group. (Target Date: March 2019)	Head of Delivery and Performance	<ul style="list-style-type: none"> An exercise for ERG volunteers was held in April 2018 to test procedures and assist with learning. Agreement has been reached to create a space for an emergency control centre to be co-located with the Vitaline Service. There is a need to continue to raise the profile of the ERG to recruit new volunteers and explore what links can be established with other ERGs across Lancashire. 	<ul style="list-style-type: none"> Adequately resourced and trained ERG to provide humanitarian assistance should a major incident be declared.